

**HARFORD COUNTY, MARYLAND**  
**APPROVED ANNUAL OPERATING BUDGET**  
**FISCAL YEAR 2007-2008**

**DAVID R. CRAIG, COUNTY EXECUTIVE**

**Lorraine T. Costello**  
Director of Administration

**Kim Spence**  
Chief, Budget & Management Research

**Wanda Butrim**  
Senior Budget Analyst

**Renee Kelley**  
Senior Budget Analyst

**Lois May**  
Senior Budget Analyst

**Christen Callon**  
Administrative Specialist II

**John R. Scotten, Jr.**  
Treasurer

**HARFORD COUNTY COUNCIL**

**Billy Boniface**  
Council President

**Dion F. Guthrie**  
**Veronica "Roni" Chenowith**  
**James "Capt'n Jim" McMahan**

**Chad Shrodes**  
**Richard C. Slutzky**  
**Mary Ann Lisanti**

**Harford County Government**  
**Department of Administration**  
**Budget & Management Research**  
**220 South Main Street**  
**Bel Air, MD 21014**  
**(410) 638-3129**  
**July 2007**

# ELECTED OFFICIALS HARFORD COUNTY GOVERNMENT



David R. Craig  
County Executive



William K. "Billy" Boniface  
Council President



Dion F. Guthrie  
District A



Veronica "Roni" Chenoweth  
District B



James "Capt'n Jim" McMahan  
District C



Chad R. Shrodes  
District D



Richard C. Slutzky  
District E



Mary Ann Lisanti  
District F

## THE SEAL OF HARFORD COUNTY



The shield is gold to symbolize the wealth of the County and the richness of its fields. Across the shield are waving bands of blue signifying three major County streams - Deer Creek, Bynum Run and Winters Run.

The crest is a two-handed forearm with the right hand holding a white quill symbolizing the pen used by those who wrote and signed the Bush Resolution. The left hand holds a sword as if presenting materials, emanating from Aberdeen Proving Ground.

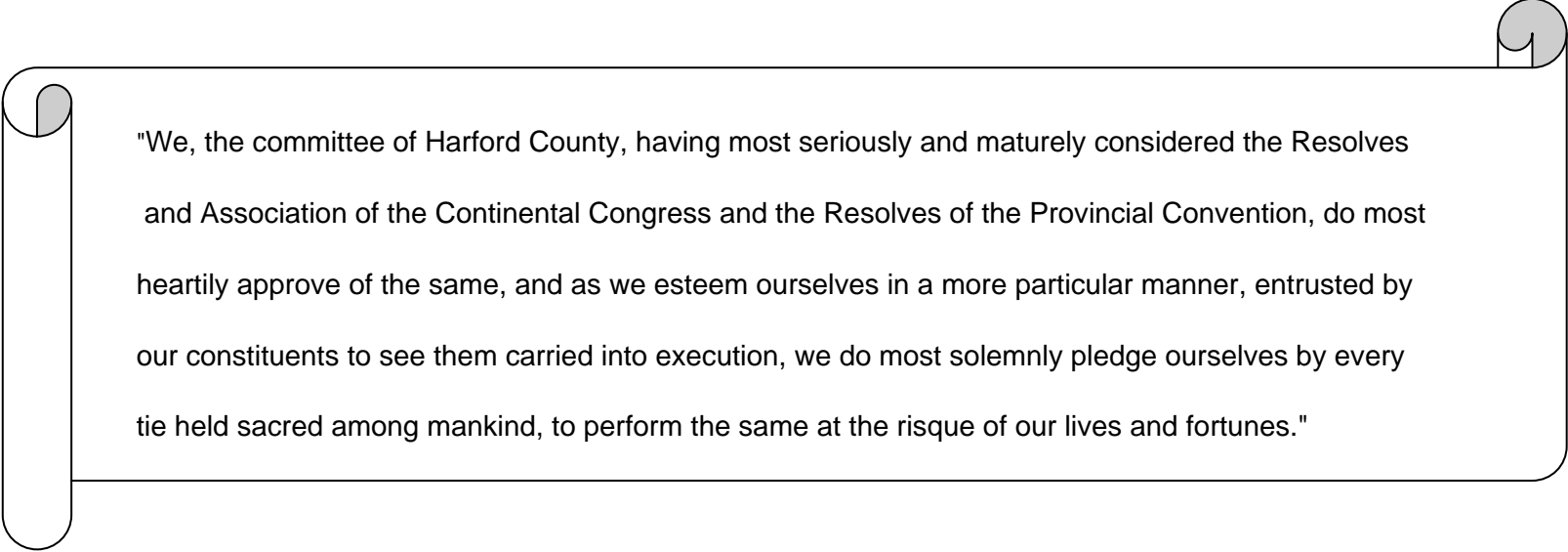
The motto "At the Risque of Our Lives and Fortunes" comprises the last eight words of the Bush Resolution and preserves the same spelling for "risk" as used in that document.

## THE BUSH RESOLUTION

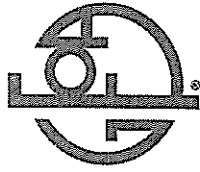
Thirty-four Harford County citizens gathered on March 22, 1775, at Bush on the main thoroughfare between Annapolis and Philadelphia near what is now Maryland Route 7 and 136.

They signed a commitment to resist British infringement on American rights 16 months before the Declaration of Independence was signed in Philadelphia.

Recorded in the 1774-1777 Harford County Committee of Observation's Record Book, the Bush Resolution is believed to be the first resolution of this spirit adopted by duly elected representatives.



"We, the committee of Harford County, having most seriously and maturely considered the Resolves and Association of the Continental Congress and the Resolves of the Provincial Convention, do most heartily approve of the same, and as we esteem ourselves in a more particular manner, entrusted by our constituents to see them carried into execution, we do most solemnly pledge ourselves by every tie held sacred among mankind, to perform the same at the risque of our lives and fortunes."



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Harford County  
Maryland**

For the Fiscal Year Beginning

**July 1, 2006**

President

Executive Director

**STATEMENT OF COMPLIANCE  
WITH  
PROGRAM CRITERIA  
OF  
GOVERNMENT FINANCE OFFICERS ASSOCIATION**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Harford County, Maryland for its annual budget for the fiscal year beginning July 1, 2006.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**HARFORD COUNTY, MARYLAND  
ANNUAL OPERATING BUDGET  
TABLE OF CONTENTS**

**VOLUME I**

BUDGET MESSAGE.....	1
DOCUMENT GUIDE.....	19
COUNTY OVERVIEW.....	23
HISTORY.....	24
OUTSIDE AGENCIES.....	32
DEMOGRAPHICS.....	35
ECONOMICS.....	36
COUNTY BUDGET POLICIES/PROCESS.....	47
POLICIES.....	47
PROCESS.....	82
PERFORMANCE MEASURES.....	91
FISCAL YEAR BUDGET SUMMARY.....	97
HARFORD COUNTY FY 08 APPROVED BUDGET ALL FUNDS.....	99
ASSESSABLE BASE - GENERAL FUND.....	114
ASSESSABLE BASE - HIGHWAYS FUND.....	115
DEBT REQUIREMENTS.....	116
LEGAL DEBT MARGIN.....	117
ESTIMATED UNAPPROPRIATED FUND BALANCE.....	120
ESTIMATED UNRESTRICTED NET ASSETS.....	126
CONTINGENCY RESERVE.....	127
PERSONNEL SUMMARY.....	128
FISCAL YEAR 2008 POSITION CHANGES.....	130

## TABLE OF CONTENTS

SPENDING AFFORDABILITY REPORT.....	137
SUMMARY - ALL FUNDS	
COUNTY ORGANIZATION CHART.....	147
FY 08 APPROVED ALL FUND REVENUES.....	148
FY 08 APPROVED ALL FUND APPROPRIATIONS.....	150
ALL FUND SUMMARY.....	152
SUMMARY - GENERAL FUNDS.....	155
SUMMARY - SOLID WASTE SERVICES.....	181
SUMMARY - HIGHWAYS FUND.....	197
SUMMARY - WATER AND SEWER FUND.....	215
SUMMARY - WATER AND SEWER DEBT SERVICE FUND.....	231
SUMMARY SPECIAL REVENUE FUND / PARKS & RECREATION.....	241
SUMMARY SPECIAL REVENUE FUND / AG PRESERVATION-COUNTY.....	253
SUMMARY SPECIAL REVENUE FUND / AG PRESERVATION-STATE.....	263
DEPARTMENTAL OPERATING BUDGETS	
County Executive.....	271
Administration.....	291
Procurement.....	343



## TABLE OF CONTENTS

Treasury.....	365
Law.....	397
Planning & Zoning.....	403
Human Resources.....	433
Community Services.....	449
Handicapped Care Centers.....	513
Office of Governmental & Community Relations.....	519
Health.....	533
Housing Agency.....	543
Sheriff's Office.....	559
Emergency Operations.....	607
Inspections, Licenses & Permits.....	651

### **VOLUME II**

Public Works.....	683
Office of the Director.....	693
Construction Management.....	703
Engineering & Construction.....	717
Environmental Affairs.....	749
Water & Sewer.....	783
County Council.....	845

## TABLE OF CONTENTS

Judicial.....	867
State's Attorney.....	895
Board of Elections.....	915
Board of Education.....	927
Harford Community College.....	933
Maryland School for the Blind.....	937
Libraries.....	941
Parks and Recreation.....	945
Conservation of Natural Resources.....	995
Economic Development.....	1007
Debt Service.....	1031
Insurance.....	1053
Benefits.....	1057
Paygo/Non-Departmental	
Paygo All Funds.....	1063
Paygo General Fund.....	1065
Paygo Highways Fund.....	1067
Paygo Parks & Recreation Special Fund.....	1068

**TABLE OF CONTENTS**

Paygo Water & Sewer Fund..... 1069  
Paygo Closure Reserve and Rural Legacy Program.....1070  
Appropriations to Towns / State.....1071

Contingency Reserve..... 1073

Capital Budget..... 1075

Grant Summary.....1139

Other Funds..... 1183

Glossary

Index